DEPARTMENT OF CHILDREN AND FAMILIES OVERVIEW

Mission and Goals

The core of child welfare reform in New Jersey is to build a culture in the agency, together with the stakeholders, and the community, which allows the Department of Children and Families (DCF) to support and partner with children and families in achieving their full potential. Looking around the country, it is clear that system reform is not easy. It requires sustained will, significant investment, and careful planning and staging. But in the end, if given time to mature, thoughtful reform produces measurable returns that can be seen in improved outcomes in the safety, permanency, and well-being of children. New Jersey is committed to achieving that reform.

In its first stage of reform, New Jersey focused on the fundamentals – creating the conditions that could make it possible for the change to happen. While that focus on the fundamentals continues, DCF and its divisions, the Division of Youth and Family Services (DYFS), the Division of Child Behavioral Health Services (DCBHS) and the Division of Prevention and Community Partnerships (DPCP), have now entered the next stage, tackling the changes in practice that are necessary to make DCF the agency it needs to be for further progress to take place.

Last year, DCF began implementing a case practice model, which is the cornerstone of this next stage of reform and identifies family engagement as a core strategy in the agency's work. This case practice model explains how DCF expects children and families to be treated and how they and their natural supports will be engaged and included in decisions affecting their safety and well-being. DCF will continue to use a data-driven approach to manage the reform process and incorporate the best thinking of New Jersey's child welfare stakeholders, child welfare workers and supervisors and the families served to identify and chart office-by-office and program-by-program the strengths and weaknesses in the State's child welfare work.

Budget Highlights

The Fiscal 2010 Budget for the Department of Children and Families totals \$1.092 billion, an increase of \$3 million or 0.3% over the fiscal 2009 adjusted appropriation of \$1.089 billion.

Department Highlights

Dramatic Reduction in Caseloads for Workers

DCF continues to meet its caseload standards and staffing requirements as a part of the Modified Settlement Agreement and the overall child welfare reform. This has resulted in a significant reduction since 2006 in the number of caseloads per caseworker.

Furthering Success in Adoptions

New Jersey now supports more children in permanent settings with their families through subsidized adoption and kinship legal guardianship than children in foster care and other temporary out-of-home placements. Since Governor Corzine took office, DCF has achieved significant progress with record numbers of adoptions with close to 4,300 adoptions completed over the last three calendar years. That progress, coupled with the Department's record setting net increases in foster families over the same three year period, demonstrates some of the tangible outcomes for children that are possible when a focused management team is matched with sufficient state resources. This work must continue, in particular, to achieve adoptions for adolescents whose parents' rights have been terminated by the courts. Focused reforms, such as extending the age limits on adoption subsidies to 21, will have a critical impact on transitioning many more young people from foster care to loving, supportive homes and a stable future of young adulthood.

Building Healthcare Access and Medical Homes for Children in Foster Care

Over the past year, DCF has assessed the provision of health care services for children in placement to construct a statewide plan to better meet the health care needs of children in custody. This year DCF will continue to make significant strides forward in the health care delivery system for children in out–of–home placement. The heart of DCF's plan for health care reform is a commitment to build the capacity to provide strong coordination of children's health care needs and services within the 47 DYFS local offices. With implementation continuing over the next year, each local office will have its own dynamic child health unit, led by nurses charged with ensuring continuity of care for children in DYFS custody. Where these units are already fully operational, DCF is seeing positive outcomes and data for timely and quality health services for children in care.

The expert coordination of children's health needs is supported by the development of licensed clinicians from DCBHS care management organizations into each DYFS Area Office. Clinicians are posted in local offices to provide case consultation, identify needs, and assist with case planning for youth and families involved in the child welfare system. This resource helps caseworkers identify and secure appropriate services quickly and efficiently in order to successfully move families toward independence.

Building Capacity and Improving Quality of Care in Children's Behavioral Health

This year the Division of Child Behavioral Health Services (DCBHS) will continue to fortify the existing community based partial care and out-patient service system for children and to grow an infrastructure of evidence based, community and home-based services for children. DCF's focus remains on serving children in their home and communities whenever possible, and if out-of-home treatment is required, close to family, school and community. In 2008, DCF continued the steady decline in the number of youth placed in residential treatment outside of the State of New Jersey. At the beginning of the year in January 2008, 229 children were in out-of-state placements and, with the further expansion of in-state services, the number of out-of-state placements at the end of 2008 was reduced to fewer than 100 youth. In the past twelve months, DCF has managed a significant steady decline in admissions of children in residential treatment outside of the State of New Jersey through the development of carefully managed in state treatment beds in homelike settings. DCBHS also continues to reshape, through "right sizing" of contracts and utilization management, out-of-home treatment services to ensure that providers serve the youth efficiently and successfully.

Expanding Child Abuse Prevention Services

Governor Corzine and DCF have committed to direct more resources to programs that strengthen families and prevent child abuse and neglect. Over the past 20 months, DCF has grown services markedly. The Division of Prevention and Community Partnerships (DPCP) has become a grant–making and best–practices center, funding innovative and evidence–based services across New Jersey designed to keep children safe and make families stronger. DCF has established one of the country's only statewide continuums of publicly supported family success centers in neighborhoods throughout New Jersey. And in the last year DCF has maintained home visitation programs, domestic violence services, school–linked services for adolescents, and supported evidence–based programs that improve family functioning and outreach programs that serve teens in high crime communities.

This year DCF will continue to support the Differential Response Initiative, designed to provide access to voluntary support services to strengthen families and ultimately to help children and families before abuse or neglect occurs. The Differential Response approach is proving to be effective in child welfare systems nationally, and seeks to engage families who call or are referred to the New Jersey child

abuse and neglect hotline when they need social services and no issues of child abuse or neglect are suspected. In fiscal 2008, DCF received close to 12,000 calls to its statewide hotline that did not involve abuse or neglect, but were related to families needing or requesting assistance.

DEPARTMENT OF CHILDREN AND FAMILIES

SUMMARY OF APPROPRIATIONS BY FUND

(thousands of dollars)

	——Year E	Ending June 30), 2008——		,		Year Ending ——June 30, 2010——		
Orig. & ^(S) Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		2009 Adjusted Approp.	Requested	Recom- mended	
					GENERAL FUND				
309,450	3,413	18,508	331,371	327,709	Direct State Services	334,686	327,936	327,936	
754,909	196	-9,036	746,069	713,941	Grants-In-Aid	754,606	764,118	764,118	
	9,632		9,632	5,214	Capital Construction		240	240	
1,064,359	13,241	9,472	1,087,072	1,046,864	Total General Fund	1,089,292	1,092,294	1,092,294	
1,064,359	13,241	9,472	1,087,072	1,046,864	Total Appropriation, Department of Children and Families	1,089,292	1,092,294	1,092,294	

SUMMARY OF APPROPRIATIONS BY PROGRAM

(thousands of dollars)

	——Year I	Ending June 30	, 2008				Year E	nding , 2010——
Orig. & ^(S) Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		2009 Adjusted Approp.	Requested	Recom- mended
					DIRECT STATE SERVICES - GENERAL FU	J ND		
					Social Services Programs			
218,691	2,460	18,501	239,652	238,025	Child Protective and Permanency Services	256,386	255,127	255,127
2,119			2,119	2,119	Child Behavioral Health Services	1,246	1,246	1,246
1,298	179	7	1,484	1,484	Prevention and Community Partnership			
					Services	2,108	1,858	1,858
10,041			10,041	10,039	Education Services	10,210	6,210	6,210
9,520			9,520	9,380	Child Welfare Training Academy Services			
					and Operations	8,183	8,183	8,183
4,575			4,575	4,575	Safety and Security Services	4,475	4,475	4,475
63,206	774		63,980	62,087	Administration and Support Services	52,078	50,837	50,837
309,450	3,413	18,508	331,371	327,709	Subtotal	334,686	327,936	327,936
309,450	3,413	18,508	331,371	327,709	Total Direct State Services – General Fund	334,686	327,936	327,936
309,450	3,413	18,508	331,371	327,709	TOTAL DIRECT STATE SERVICES	334,686	327,936	327,936
					GRANTS-IN-AID - GENERAL FUND			
444 404	106	0.570	100 555	202.654	Social Services Programs	116610	450 400	450 422
411,134	196	-8,573	402,757	393,654	Child Protective and Permanency Services	416,642	458,432	458,432
285,158		462	285,158	265,431	Child Behavioral Health Services	275,792	244,314	244,314
58,617		-463	58,154	54,856	Prevention and Community Partnership Services	62,172	61,372	61,372
754,909	196	-9,036	746,069	713,941	Subtotal	754,606	764,118	764,118
754,909	196	-9,036	746,069	713,941	Total Grants–In–Aid – General Fund	754,606	764,118	764,118
754,909	196	-9,036	746,069	713,941	TOTAL GRANTS-IN-AID	754,606	764,118	764,118

Orig. &	——Year E	nding June 30 Transfers &), 2008——			2009	Year Ending ——June 30, 2010——		
(S)Supple– mental	Reapp. & (R)Recpts.	(E)Emer- gencies	Total Available	Expended		Adjusted Approp.	Requested	Recom- mended	
					CAPITAL CONSTRUCTION Social Services Programs				
					Child Protective and Permanency Services		240	240	
	9,632		9,632	5,214	Administration and Support Services				
	9,632		9,632	5,214	Subtotal		240	240	
	9,632		9,632	5,214	TOTAL CAPITAL CONSTRUCTION		240	240	
1,064,359	13,241	9,472	1,087,072	1,046,864	Total Appropriation, Department of Children and Families	1,089,292	1,092,294	1,092,294	

50. ECONOMIC PLANNING, DEVELOPMENT, AND SECURITY 55. SOCIAL SERVICES PROGRAMS

OBJECTIVES

- 1. To ensure the safety, permanency, and well-being of children.
- To achieve safe, sustained, and timely reunification among children and their families or achieve timely adoptions and kinship legal guardianship placements for children who cannot return home.
- To implement a new case practice model to include, but not be limited to, assuring effective engagement of the family and its natural supports, quality assessment of family and child strengths and needs, and quality protective services screening and investigations and decision—making.
- To maintain manageable caseloads, allowing staff to conduct thorough and appropriate investigations and functional assessments.
- To continue to grow the number of available resource homes for children, in order to provide a family-like setting to as many children in out-of-home placement as possible.
- 6. To continue to implement a model of coordinated health care for children in out-of-home placement to ensure children are connected to a medical home, receive timely comprehensive health examinations, dental care, mental health assessments, if appropriate, and follow-up care to address their health needs.
- To maintain the benchmarks established for ensuring the children under the supervision of DYFS who are legally free for adoption are adopted.
- To serve children and youth with emotional and behavioral health care challenges and their families based on the needs of the child and family in a family-centered, community-based environment.
- To improve outcomes for vulnerable children and families by expanding critical mental health services, such as round-theclock mobile response, case management, and family support.
- 10. To establish evidence-based practices and interventions as a core piece of the DCBHS service delivery system, ensuring that children receive services that have demonstrated success in achieving positive outcomes.
- 11. Competitively award and transition to a new Contracted Systems Administrator contract, gaining new service capacity, an updated Management Information System, and seeking a process that will be more accessible to the child welfare population.

- 12. To continue supporting the development of the State's child abuse prevention and early intervention systems into an integrated network of community-based, family-centered, userfriendly, and culturally competent services and supports.
- To improve outcomes for vulnerable children and families by expanding critical primary, secondary, and tertiary preventive services.
- 14. To strengthen families through grant making and providing technical assistance to expert community agencies, making it possible for families to get the help they need within their own communities before a crisis occurs.
- 15. To complete an assessment of child abuse prevention assets and develop a plan to unify those assets within the organization.
- 16. To create a statewide plan to prevent child abuse and neglect in New Jersey through the collaboration of the Division of Prevention and Community Partnerships and the New Jersey Task Force on Child Abuse and Neglect.
- 17. To collaborate with other state departments such as Human Services, Health and Senior Services, Education, and Labor and Workforce Development in the delivery of prevention services.
- 18. To administer the delivery of educational programs and services to eligible students in State operated and contracted facilities and to provide educational funding and oversight to students determined by the Department of Education to be the responsibility of the State.
- 19. To ensure the delivery of 40 hours of in-service training to case carrying staff using the Training Academy in partnership with New Jersey's colleges and universities, and to continue delivering quality training to new workers, investigators, and supervisors.

PROGRAM CLASSIFICATIONS

01. Child Protective and Permanency Services. DYFS investigates allegations of abuse or neglect, responds to voluntary requests for family services, and provides services to children found to have been abused or neglected.

As part of its overall child welfare reform, New Jersey continues to invest in the statewide child protection hotline that operates 24-hours a day, 7-days a week, taking calls from the public regarding children's safety. The hotline also receives calls expressing concern about the well-being of families,

even where there is not a safety issue, as well as requests for social services for that family. In fiscal 2008, approximately 64,000 calls were referred to 47 local DYFS offices for further investigation or action to ensure a child's safety and well-being.

The DYFS budget is divided into four main areas: family support services; permanency; placements; and staffing to address the extensive demands of the child protection process.

Family Support Services: Family support services include services provided to families and children in their own homes as well as to foster and adoptive families and children in out-of-home placement. Eighty percent of the children counted within the active DYFS caseload are provided services in their homes. Those services are provided to the children individually, to parents, and to the family as a whole. Family support includes a wide variety of services designed to assist families in crisis and preserve and strengthen families and communities. Family support services are intended to reduce the need for more intensive services and promote independence and self-sufficiency. Support includes homemaker services, transportation assistance, psychological/therapeutic services, day treatment, companionship, legal and health related services.

Permanency: For children in out-of-home placement, DCF's goal is to achieve permanency for that child - a sustained, forever family who will love and nurture the child. The majority of children in New Jersey who enter foster care return home. But for those who do not, DCF must identify a new, forever family for that child. In calendar year 2008, DCF finalized over 1,370 adoptions, continuing progress to eliminate the backlog of foster children awaiting adoption. Supporting a child can be expensive and many of the families willing to assume responsibility have real financial challenges that present a barrier to their ability to adopt or assume guardianship of a child. New Jersey's adoption and Kinship Legal Guardianship subsidy programs represent best practice across the country and support families who step forward to provide one of the most important gifts a child can receive - a loving, permanent home. New Jersey has seen tremendous growth in this area, a very positive development and one that DCF will continue to support vigorously.

Placement: Placement services are the umbrella term for the wide variety of out-of-home placements available to children in DYFS custody. (Note: this section of the budget does not include placements for DYFS children with behavioral health challenges who are served by the Division of Child Behavioral Health Services.) New Jersey has a strong commitment to family-based placements, both kin and non-kin placements. In 2008, DCF continued to exceed its target for licensing new resource family homes, achieving a net gain of available homes for the third year in a row after consecutive years of new losses. Research consistently demonstrates that familybased placements produce better outcomes for most children and New Jersey's rate of family-based placement is ranked well nationally, at 85%. Family-based placements include resource family and treatment homes. Thirteen percent live in congregate care settings, such as group homes and residential placements and .2% of the children are transitioning to independent living. Many of the children living in these congregate care settings need special services for addiction, a developmental disability, or a complex health challenge. A small number of older youth live in independent living settings. Children in crisis can also be placed in a temporary emergency placement while a more permanent home is identified.

Staffing: Sufficient staffing plays a critical role in the ability of DYFS to provide quality investigatory, protective, and permanency services to children and families. A major element of the federal class action lawsuit filed against the New Jersey child welfare system addressed the need for lowered caseloads that comport with best practice. Governor Corzine and the Legislature have made substantial and important investments in caseworker staff and, as a result, caseloads have been dramatically reduced, even in the face of an historic surge in referrals. In fact, 100% of the DYFS offices have achieved compliance with the intake standard, 95% compliance with the adoption caseload primary standard, and 95% of the offices have achieved compliance with the permanency caseload standard – all of which exceed the required targets.

02. Child Behavioral Health Services. Fundamental to DCBHS is its emphasis on the family or caregiver as playing a central role in the health and well-being of children. DCF involves families throughout the planning and treatment process in order to create a service system that values and promotes the advice and recommendations of the family, a system that is friendly to families and one which provides them the tools and support needed to create successful life experiences for their children. Among the system's virtues is its ability to enable families to access behavioral health care without having to surrender custody of their children and a very strong model of family engagement.

DCBHS contracts with community agencies covering the entire State for Mobile Response and Stabilization Services, which operates 24-hours a day, 7-days a week, to respond quickly when a child exhibits emotional or behavioral challenges that threaten to disrupt current living arrangements. Mobile Response provides face—to—face crisis response within one hour of notification with the goal of stabilizing behavior and avoiding family disruption or loss of placement. The fragmentation of case management services across the State by Care Management Organizations in some areas or Youth Case Management entities in others, has posed challenges for families and children alike, leading DCF to undertake unifying case management in three "innovation zones" this year.

Family Support Organizations (FSOs) are family-run, county-based organizations that provide direct family-to-family peer support, education, advocacy, and other services to family members of children with emotional and behavioral problems. FSOs provide support to children and families with problems. They are not case management agencies, but provide support and management information so families are better able to manage their children's care on their own.

In-Community Services are therapeutic services delivered in a child's home or community, designed to help stabilize the child in their home environment and reduce the need for out-of-home treatment services, such as residential treatment. These services are flexible both in the timing and the nature of the services so that they can be individualized to the needs of the child and their family.

03. Prevention and Community Partnership Services. DPCP services fall within five areas that focus on primary prevention: early childhood services, family support and engagement, school-linked services, domestic violence, and county welfare services. The key to overall child welfare is a robust commitment to strengthen families by supporting conditions that prevent abuse and neglect and allow children to flourish. DPCP funds primary and secondary child abuse prevention efforts across New Jersey in an effort to focus resources on meeting the unique needs of families before child maltreatment emerges as an issue. Essential programs that DPCP will

continue to support include: (1) home visitation services for new mothers, ensuring that at-risk families access the parenting and coping skills necessary for successful parenthood; (2) strengthening families through early care and education; (3) family support initiatives such as community-based Family Success Centers and county-based Differential Response Systems, to enhance local social services for families in need; (4) school-linked services that allow students and families to receive social, health, and wrap-around services on school campuses including training to prevent peer assault and stranger abduction; (5) programs for children who have witnessed domestic violence in their homes, as well as a domestic violence shelter and 24-hour hotline in each of the 21 counties; and (6) county welfare social services. DPCP, in response to Governor Corzine's Crime Prevention Plan, initiated new programs in fiscal 2008: (1) Outreach to At-Risk Youth programs designed to provide enhanced recreational, vocational, educational, outreach or supportive services to youth, ages 13 to 18, with the option to serve youth until age 21, who live in a community of demonstrated high crime and gang violence; and (2) a Teen Helpline to promote healthy youth development by providing immediate interactive, empathetic and respectful Helpline services for adolescents with linkage to information and services that address the social and health needs of youth.

- 04. Education Services. DCF's Office of Education ensures the provision of educational programming for students who are DCF-involved.
- 05. Child Welfare Training Academy Services and Operations. The New Jersey Child Welfare Training Academy de-

P

(

- livers pre-service training for new recruits, investigator training for intake staff, and supervisory training for new supervisors. The training developed by the Academy balances classroom training, practicum, and use of training units in the field. With the resources of the Training Academy focused on these three critical areas, DCF has partnered with a consortium of New Jersey's colleges and universities for delivery of the required in-service training needs of staff.
- 06. Safety and Security Services. The purpose of safety and security services is to provide funding for the reimbursement of costs associated with the utilization of the Department of Human Services (DHS) Police to provide escort and intervention services for department staff and clients.
- 99. Administration and Support Services. The purpose of administration and support services in each program classification is to direct and support the divisions and offices of the Department of Children and Families including the 12 Area Offices, the 47 DYFS local offices, the Child Welfare Training Academy, and the other operations and facilities administered by DYFS, the Office of Education, the Division of Child Behavioral Health Services, and Division of Prevention and Community Partnerships. Also included in this program is the administration of purchase of service contracts to ensure compliance with the Department of Children and Families' policies and requirements and to planning, controlling and evaluation of internal operations, human resources administration, technological support, facilities management and fiscal operations including assessments, continuous quality improvement, legal, legislative, and communications.

Budget

EVALUATION DATA

	Actual FY 2007	Actual FY 2008	Revised FY 2009	Estimate FY 2010
PROGRAM DATA				
Education Services				
Average enrollment (a)	1,568	1,555	1,299	1,299
Child Protective and Permanency Services				
Active Children Receiving DYFS Services (Unduplicated)	156,707	142,339	153,811	159,879
DYFS Family Support Services				
Emergency Services	\$3,105,000	\$2,922,000	\$2,874,000	\$3,381,000
Case Management Services	\$9,229,000	\$9,701,000	\$9,543,000	\$11,246,000
Assessment Services	\$43,087,000	\$47,086,000	\$45,820,000	\$54,532,000
Parent Services	\$26,027,000	\$29,811,000	\$29,826,000	\$34,546,000
Total Family Support Services Program Cost	\$81,448,000	\$89,520,000	\$88,063,000	\$103,705,000
Adoption Subsidies (b)				
Average daily population	10,466	11,432	11,612	12,960
Subsidy cost	\$81,369,000	\$90,361,000	\$96,164,000	\$110,138,000
Average annual cost per client	\$7,775	\$7,904	\$8,281	\$8,498
Foster Care				
Kinship Legal Guardianship (KLG) Placements (b)				
Average daily population	2,243	2,413	2,630	2,690
Total program cost	\$15,268,000	\$18,617,000	\$23,534,000	\$24,835,000
Average annual cost per client	\$6,807	\$7,715	\$8,948	\$9,232
Resource Family Placements (c)				
Average daily population	8,281	7,345	6,887	6,476
Total program cost	\$80,449,000	\$83,459,000	\$89,960,000	\$89,712,000
Average annual cost per client	\$9,715	\$11,363	\$13,062	\$13,853
Total Foster Care				
Average daily population	10,524	9,758	9,517	9,166
Total program cost	\$95,717,000	\$102,076,000	\$113,494,000	\$114,547,000
Average annual cost per client	\$9,095	\$10,461	\$11,925	\$12,497

	Actual	Actual	Revised	Budget Estimate
	FY 2007	FY 2008	FY 2009	FY 2010
DYFS Other Residential Placements				
Independent Living Placements	158	140	142	146
Number of Children Total program cost	\$5,966,000	\$6,328,000	\$6,462,000	\$6,705,000
Average annual cost per client	\$3,900,000	\$45,200	\$45,507	\$45,925
Emergency Placements	\$37,739	\$43,200	\$45,507	\$43,923
Unduplicated Children Served	1,876	1,505	1,535	1,550
Total program cost	\$19,674,000	\$16,362,000	\$16,709,000	\$16,871,000
Average cost per unduplicated child	\$10,487	\$10,872	\$10,885	\$10,885
Total Other Residential Placements	\$25,640,000	\$22,690,000	\$23,171,000	\$23,576,000
Residential Placements (d)	 ,	 ,,	+ ,-,-,	
Average daily population	168	162	142	154
Total program cost	\$16,950,000	\$19,088,000	\$17,324,000	\$19,468,000
Average annual cost per client	\$100,893	\$117,827	\$122,000	\$126,416
Group Home Placements (e)				
Average daily population	128	128	136	107
Total program cost	\$11,114,000	\$10,893,000	\$11,116,000	\$8,826,000
Average annual cost per client	\$86,828	\$85,102	\$81,735	\$82,486
Treatment Home Placements (e)				
Average daily population	72	71	74	30
Total program cost	\$2,276,000	\$3,333,000	\$3,487,000	\$1,439,000
Average annual cost per client	\$31,611	\$46,944	\$47,122	\$47,967
Ewing Residential Center				
Average population	24	28	29	29
Rated capacity	30	30	30	30
Total program cost	\$6,279,000	\$5,822,000	\$6,342,000	\$6,517,000
Average annual cost per client	\$261,625	\$207,929	\$218,690	\$224,724
Vineland Residential Center	•		•	•
Average population	34	33	34	34
Rated capacity	36	36	36	36
Total program cost	\$6,420,000	\$6,255,000	\$6,659,000	\$6,849,000
Average annual cost per client	\$188,824	\$189,545	\$195,853	\$201,441
Woodbridge Residential Center	24	27	29	29
Average population	30	30	30	30
Total program cost	\$5,783,000	\$5,620,000	\$5,947,000	\$6,112,000
Average annual cost per client	\$240,958	\$208,148	\$205,069	\$210,759
Average annual cost per enem	\$240,730	Ψ200,140	\$203,007	Ψ210,739
Child Behavioral Health Services				
Mobile Response and Stabilization Services				
Total dispatches	8,296	8,757	9,034	9,034
Total program cost	\$9,905,021	\$12,486,967	\$12,882,000	\$12,882,000
Cost per dispatch	\$1,194	\$1,426	\$1,426	\$1,426
Community and Evidence-Based Services				
Outpatient Services				
Youth served	9,873	9,957	14,595	15,033
Total program cost	\$4,577,000	\$3,911,802	\$5,907,000	\$5,907,000
Cost per youth served	\$464	\$393	\$405	\$393
Partial Care/Partial Hospitalization				
Total youth served	3,075	3,112	3,259	3,357
Total program cost	\$6,514,000	\$6,578,914	\$7,096,000	\$7,096,000
Cost per youth served	\$2,118	\$2,114	\$2,177	\$2,114
Care Management Services				
Total youth served	12,807	14,282	16,617	16,617
Total program cost	\$55,552,000	\$53,106,005	\$61,789,000	\$61,789,000
Cost per youth served	\$4,338	\$3,718	\$3,718	\$3,718
Behavioral Assistance and Intensive In–Home Community Services				
Total service hours	669,635	544,701	565,101	565,101
Total program cost	\$44,868,079	\$42,014,485	\$43,588,000	\$43,588,000
Cost per service hour	\$44,808,079 \$67	\$42,014,463 \$77	\$43,386,000 \$77	\$43,388,000 \$77
Cost per service nour	ψ0 /	Ψ11	ψ11	Ψ11

	Actual FY 2007	Actual FY 2008	Revised FY 2009	Budget Estimate FY 2010
Family Support Organizations				
Total program cost	\$7,292,065	\$6,128,822	\$7,291,000	\$6,956,000
Out-of-Home Treatment Services	# 22 0 7 40 000	0007.040.067	44.4 00.4 000	***
Total program cost	\$230,740,000	\$237,248,365	\$263,006,000	\$242,984,000
Prevention and Community Partnership Services Early Childhood/Primary Prevention Services				
Home Visitation				
Number of programs	8 #2 200 000	15	15	15
Total program cost	\$2,200,000	\$4,222,000	\$4,722,000	\$4,722,000
Cost per program	\$275,000	\$281,467	\$314,800	\$314,800
Number of programs	15	21	26	26
Total program cost	\$723,000	\$2,514,000	\$2,514,000	\$2,514,000
Cost per program	\$48,200	\$119,714	\$96,692	\$96,692
Safe Haven Infant Protection	+,	4227,727	+, -	+, <u>-</u>
Total program cost	\$526,000	\$538,000	\$547,000	\$297,000
Family Support Services				
Family Success Centers	16	36	36	36
Total program cost	\$3,074,000	\$8,101,000	\$8,101,000	\$8,101,000
Cost per program	\$192,125	\$225,028	\$225,028	\$225,028
Number of counties served	4	4	6	6
Total program cost	\$1,248,042	\$4,999,000	\$6,940,000	\$6,940,000
Total program cost		\$2,700,000	\$2,759,000	\$2,359,000
School Linked Youth Services				
School Linked Service Programs				
Number of schools	90	92	92	92
Total program cost	\$30,943,000	\$29,767,000	\$30,052,000	\$30,052,000
Cost per school	\$343,811	\$323,554	\$326,652	\$326,652
NJ Child Assault Prevention	22	22	22	22
Number of programs	22 \$1,548,000	22 \$1,658,000	22 \$1,708,000	\$1.708.000
Total program cost	\$1,348,000 \$70,364	\$75,364	\$77,636	\$1,703,000
Health Centers	\$70,504	\$75,504	Ψ77,030	\$77,030
Number of programs	5	5	5	5
Total program cost	\$606,000	\$606,000	\$606,000	\$606,000
Cost per program	\$121,200	\$121,200	\$121,200	\$121,200
Domestic Violence Prevention	ŕ	ŕ	,	ŕ
Number of PALs and Domestic Violence Shelters	30	35	35	35
Total program cost	\$14,408,000	\$14,598,000	\$14,773,000	\$14,373,000
Cost per program	\$480,267	\$417,086	\$422,086	\$410,657
PERSONNEL DATA				
Affirmative Action Data	016	025	000	000
Male Minority	916	925	900	900
Male Minority %	14%	13%	13%	13%
Female Minority	3,320 52%	3,345 48%	3,316 48%	3,316 48%
Total Minority	4,236	4,270	4,216	4,216
Total Minority %	66%	61%	61%	61%
Position Data				
Filled positions by Funding Source				
State Supported	5,098	5,143	4,995	5,036
Federal	883	1,394	1,475	1,580
All Other	478	457	448	453
Total Positions	6,459	6,994	6,918	7,069

CHILDREN AND FAMILIES

	Actual FY 2007	Actual FY 2008	Revised FY 2009	Budget Estimate FY 2010
Filled Positions by Program Class				
Education Services	555	537	525	531
Child Protective and Permanency Services	5,365	5,912	5,840	5,974
Prevention and Community Partnership Services	6	7	11	12
Training Academy Services and Operations	21	44	41	43
Child Behavioral Health Services			18	17
Administration and Support Services	512	494	483	492
Total Positions	6,459	6,994	6,918	7,069

Notes:

Actual payroll counts are reported for fiscal years 2007 and 2008 as of December and revised fiscal year 2009 as of January. The Budget Estimate for fiscal year 2010 reflects the number of positions funded.

Program expenditure data includes funds appropriated for cost of living adjustments and special purpose appropriations.

- (a) Includes State Facilities Education Act (SFEA) Residential, Regional, State Responsible, and District Placed students.
- (b) Adoption Subsidies and the Kinship Legal Guardianship Placements (KLG) are not open for case management services. Payments for KLG placements are charged to the Foster Care account. Expenditures reflect the portion of the board payments reimbursed by the Division of Family Development (DFD).
- (c) Includes regular Foster Care and Relative Care Placements, but excludes KLG placements that are reflected separately. Expenditures reflect the portion of the Relative Care board payments reimbursed by DFD.
- (d) Data reflects only Division of Youth and Family Services (DYFS) paid placements and not those served under the auspices of the Division of Child Behavioral Health Services (DCBHS). This category includes costs for Division of Developmental Disability (DDD) eligible, dually diagnosed children in DDD contracted residential treatment programs to be reimbursed by DYFS.
- (e) Data reflects only DYFS paid placements and not those served under the auspices of the DCBHS.

APPROPRIATIONS DATA (thousands of dollars)

Voor Ending

	—Year Ending	g June 30, 2008						Year E ——June 30	
Orig. & ^(S) Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer–gencies	Total	Expended		Prog. Class.	2009 Adjusted Approp.	Requested	Recom- mended
					DIRECT STATE SERVICES				
					Distribution by Fund and Program				
381,586	13,337	29,042	423,965	415,573	Child Protective and Permanency Services	01	418,055	437,807	437,807
218,691	2,460	18,501	239,652	238,025	(From General Fund)	01	256,386	255,127	255,127
162,895	10,069	9,106	182,070	176,006	(From Federal Funds)		161,257	182,268	182,268
	808	1,435	2,243	1,542	(From All Other Funds)		412	412	412
2,754			2,754	2,754	Child Behavioral Health Services	02	1,435	1,435	1,435
2,119			2,119	2,119	(From General Fund)		1,246	1,246	1,246
635			635	635	(From Federal Funds)		189	189	189
1,298	179	7	1,484	1,484	Prevention and Community				
					Partnership Services	03	2,108	1,858	1,858
12,201	57,888	-27,531	42,558	40,960	Education Services	04	38,646	29,759	29,759
10,041			10,041	10,039	(From General Fund)		10,210	6,210	6,210
2,160	1,380	1,261	4,801	3,207	(From Federal Funds)		2,046	2,133	2,133
	56,508	-28,792	27,716	27,714	(From All Other Funds)		26,390	21,416	21,416
12,159	14		12,173	11,749	Child Welfare Training Academy				
					Services and Operations	05	11,090	11,113	11,113
9,520			9,520	9,380	(From General Fund)		8,183	8,183	8,183
2,639	14		2,653	2,369	(From Federal Funds)		2,907	2,930	2,930
4,575			4,575	4,575	Safety and Security Services	06	4,475	4,475	4,475

CHILDREN AND FAMILIES

0.1.0	—Year Ending	June 30, 2008					4000	Year Ei ——June 30	
Orig. & ^(S) Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total	Expended			2009 Adjusted Approp.	Requested	Recom- mended
	•			•	DIRECT STATE SERVICES		** *	•	
82,611	1,254		83,865	77,505	Administration and Support Services	99	71,924	70,718	70,718
63,206	774		63,980	62,087	(From General Fund)		52,078	50,837	50,837
19,405	480		19,885	15,418	(From Federal Funds)		19,846	19,881	19,881
497,184	72,672	1,518	571,374	554,600	Total Direct State Services Less:		547,733 (a)	557,165	557,165
(187,734)	(11,943)	(10,367)	(210,044)	(197,635)	Federal Funds		(186,245)	(207,401)	(207,401)
	(57,316)	27,357	(29,959)	(29,256)	All Other Funds		(26,802)	(21,828)	(21,828)
309,450	3,413	18,508	331,371	327,709	Total State Appropriation		334,686	327,936	327,936
					Distribution by Fund and Object Personal Services:				
386,876	9,991 55,806 R	-48	452,625	443,349	Salaries and Wages		446,899	460,573	460,573
386,876	65,797	-48	452,625	443,349	Total Personal Services	_	446,899	460,573	460,573
5,091	337 422 R	798	6,648	6,639	Materials and Supplies		5,141	4,701	4,701
29,505	1,738 574 R	1,351	33,168	33,027	Services Other Than Personal		26,008	25,816	25,816
35,361	520	-590	35,291	35,288	Maintenance and Fixed Charges		36,900	36,040	36,040
					Special Purpose:				
531		7	538	538	New Jersey Safe Haven Infant Protection Act	03	547	297	297
4,000			4,000	3,863	NJ Partnership for Public Child Welfare	05	3,500	3,500	3,500
					Rutgers MSW Program (b)	05	1,649	1,649	1,649
4,575			4,575	4,575	Safety and Security Services	06	4,475	4,475	4,475
1,524			1,524	1,524	Information Technology	99	1,524	1,524	1,524
10,625			10,625	10,625	Safety and Permanency in the Courts (c)	99	11,345	11,345	11,345
19,096	3,284		22,380	15,172	Additions, Improvements and Equipment		9,745	7,245	7,245
					Less:				
(187,734)	(11,943) (57,316)	(10,367) 27,357	(210,044) (29,959)	(197,635) (29,256)	Federal Funds All Other Funds		(186,245) (26,802)	(207,401) (21,828)	(207,401)
					GRANTS-IN-AID				
					Distribution by Fund and Program				
454,805	20,326	-13,344	461,787	437,922	Child Protective and Permanency Services	01	475,660	520,728	520,728
411,134	196	-8,573	402,757	393,654	(From General Fund)		416,642	458,432	458,432
43,671	9,102	-4,771	48,002	41,972	(From Federal Funds)		55,764	59,042	59,042
	11,028		11,028	2,296	(From All Other Funds)		3,254	3,254	3,254
420,010	350		420,360	380,970	Child Behavioral Health Services	02	419,636	399,136	399,136
285,158			285,158	265,431	(From General Fund)		275,792	244,314	244,314
134,852	350		135,202	115,539	(From Federal Funds)		143,844	154,822	154,822
68,469	2,275	-463	70,281	64,662	Prevention and Community Partnership Services	03	73,669	74,119	74,119
58,617		-463	58,154	54,856	(From General Fund)		62,172	61,372	61,372
9,852	676		10,528	9,801	(From Federal Funds)		11,217	12,467	12,467
	1,599		1,599	5	(From All Other Funds)		280	280	280
		26,556	26,556	26,002	Education Services	04	27,488	28,288	28,288
		26,556	26,556	26,002	(From All Other Funds)		27,488	28,288	28,288
		20,550	20,550	20,002	(1 10m1m Omei 1 mms)		27,700	20,200	20,20

Orig. &	—Year Ending	June 30, 2008 Transfers &					2009	Year Ei ——June 30	
(S)Supple- mental	Reapp. & (R)Recpts.	(E)Emer- gencies	Total	Expended			Adjusted Approp.	Requested	Recom- mended
					GRANTS-IN-AID				
801	303		1,104	590	Administration and Support				
801	303		1,104	590	Services (From Federal Funds)	99	713 713	713 <i>713</i>	71 <i>71</i>
944,085	23,254	12,749	980,088	910,146	Total Grants-in-Aid		997,166	1,022,984	1,022,98
•		•	,		Less:		ŕ		
(189,176)	(10,431) (12,627)	4,771 (26,556)	(194,836) (39,183)	(167,902) (28,303)	Federal Funds All Other Funds		(211,538) (31,022)	(227,044) (31,822)	(227,044 (31,822
754,909	196	-9,036	746,069	713,941	Total State Appropriation		754,606	764,118	764,11
					Distribution by Fund and Object				
					Grants:				
950			950	950	Rutgers MSW Program (b)	01			
15,000		-11,631	3,369		Substance Abuse Services	01	15,000	14,000	14,00
	155		155	155	Capital Improvements for Child Advocacy Centers	01			
					Court Appointed Special	UI			
					Advocates	01	1,150	861	86
10,792		139	10,931	10,931	Group Homes	01	11,116	8,826	8,82
	327								
3,385	240 R	43	3,995	3,578	Treatment Homes	01	3,487	1,439	1,43
293		4	297	297	Public Awareness for Child Abuse Prevention Program	01	172	172	17
5,337		-5,337			Community Provider Cost of Living Adjustment	01			
28,734		437	29,171	23,540	Independent Living and Shelter Care	01	23,171	23,576	23,57
	2,446				Care	01	23,171	23,370	23,37
15,779	3,540 R	210	21,975	17,031	Residential Placements	01	17,324	19,468	19,46
75,721	41	-3,780	71,982	71,942	Family Support Services	01	70,970	86,612	86,61
11,965		154	12,119	12,110	Child Abuse Prevention	01	12,324	12,324	12,32
	779								
100,774	3,696 R	1,219	106,468	100,502	Foster Care	01	111,746 1,748 s	114,547	114,54
90,460	219	1,030	91,709	91,709	Subsidized Adoption	01	93,868 2,296 s	110,138	110,13
694		9	703	703	Recruitment of Adoptive Parents	01	715	715	71
8,190		105	8,295	8,260	Foster Care and Permanency				
					Initiative	01	7,558	7,558	7,55
7,765		100	7,865	7,865	County Human Services Advisory Board-Formula				
					Funding	01	7,998	7,998	7,99
1,576		20	1,596	1,596	New Jersey Homeless Youth Act	01	1,623	1,623	1,62
521		8	529	529	Wynona M. Lipman Child	0.1	527	527	50
67.501	7.214	943	72.002	72.000	Advocacy Center, Essex County		537	537	50.10
67,521	7,214	-842 	73,893	72,088	Purchase of Social Services Child Health Units	01 01	60,819 19,016	59,196 37,016	59,19
9,348	1,669		11,017	9,368	Restricted Federal Grants	01	8,253	37,016 9,353	37,01 9,35
9,340	1,009	4,768	4,768	4,768	State Match	01	6,233 4,769	9,333 4,769	9,33 4,76
42,872			42,872	38,814	Care Management Organizations		40,530	40,530	40,53
263,912	350	-4,000	260,262	237,598	Treatment Homes and Emergency Behavioral Health	02	246,121	10,000	.0,00
					Services		13,585 S	239,684	239,68
18,017			18,017	14,292	Youth Case Managers	02	17,828	17,828	17,82
7,203			7,203	6,129	Family Support Organizations	02	7,291	6,956	6,95
12,643			12,643	12,487	Mobile Response	02	11,682	11,682	11,68
39,588		4,000	43,588	42,015	Intensive In–Home Behavioral	02	27.700	25 500	2= ==
0.400			0.400	£ 027	Assistance	02	37,788	37,788	37,78
8,490			8,490	5,927	Youth Incentive Program	02	8,051	7,908	7,90

CHILDREN AND FAMILIES

Orig. &	—Year Ending	June 30, 2008 Transfers &					2009	Year Ei ——June 30	
(S)Supple- mental	Reapp. & (R)Recpts.	(E)Emer- gencies	Total	Expended		Prog. Class.	Adjusted Approp.	Requested	Recom- mended
					GRANTS-IN-AID				
5,668			5,668	3,912	Outpatient	02	5,907	5,907	5,907
6,772			6,772	6,579	Partial Care	02	7,096	7,096	7,096
10,026			10,026	8,398	Contracted Systems Administrator	02	10,026	10,026	10,026
					State Children's Health Insurance Program for Care	02	2.000	2,000	2.000
					Management Organizations State Children's Health Insurance Program for	02	3,000	3,000	3,000
					Residential Services State Children's Health	02	3,300	3,300	3,300
					Insurance Program for Youth Case Management	02	431	431	431
					State Children's Health Insurance Program for Mobile Response	02	1,200	1,200	1,200
					State Children's Health Insurance Program for	02	1,200	1,200	1,200
4,819			4,819	4,819	Behavioral Assistance Community Provider Cost of	02	5,800	5,800	5,800
		4.50		7.0 00	Living Adjustment	02			
7,771		-463	7,308	5,288	Early Childhood Services	03	6,600	6,600	6,600
31,441	39		31,480	31,106	School Linked Services Program	03	32,366	32,366	32,366
13,375 14,408	3 968 631 R		13,378 16,007	12,153 14,360	Family Support Services Domestic Violence Prevention Services	03	17,800	17,400	17,400
125	031			125		03 03	14,773	14,373	14,373
866	400		125 1,266	1,242	Amanda Easel Project Community Based Child Abuse Prevention	03	756	2,006	2,006
					Children's Trust Fund	03	280	280	280
483	234		717	388	Children's Justice Act (d)	03	458	458	458
					State Match Restricted Grants	03	636	636	636
		26,556	26,556	26,002	Educational Program Services	04	27,488	28,288	28,288
801	303		1,104	590	National Center for Child Abuse and Neglect	99	713	713	713
(189,176)	(10,431)	4,771	(104 836)	(167,902)	Less: Federal Funds		(211,538)	(227,044)	(227,044)
	(12,627)	(26,556)		(28,303)	All Other Funds		(31,022)	(31,822)	(31,822)
					<u>CAPITAL CONSTRUCTION</u> Distribution by Fund and Program				
	0.622				Child Protective and Permanency Services	01		240	240
	9,632		9,632	5,214	Administration and Support Services	99			
	9,632		9,632	5,214	Total Capital Construction			240	240
					Distribution by Fund and Object Office of Children's Services				
	9,632		9,632	5,214	State Automated Child Welfare Information System	99			
					Division of Youth and Family Serv Emergency Generators-Regional	vices			
1,064,359	13,241	9,472	1,087,072	1,046,864	Treatment Centers Grand Total State Appropriation	01	1,089,292	240 1,092,294	240 1,092,294
27/ 010	22.274	5.50/	40.4.000		THER RELATED APPROPRIATIO	NS	207 702	42.4.45	40.4.44
376,910 	22,374 69,943	5,596 -801	404,880 69,142	365,537 57,559	Total Federal Funds Total All Other Funds		397,783 57,824	434,445 <u>53,650</u>	434,445 53,650

	—Year Ending	June 30, 2008						Year E ——June 30	nding), 2010
Orig. &		Transfers &					2009		
(S)Supple-	Reapp. &	^(E) Emer–	Total			Prog.	Adjusted		Recom-
mental	(R)Recpts.	gencies	Available	Expended		Class.	Approp.	Requested	mended
				(OTHER RELATED APPROPRIATIO	NS			
1,441,269	105,558	14,267	1,561,094	1,469,960	GRAND TOTAL ALL FUNDS		1,544,899	1,580,389	1,580,389

Notes -- Direct State Services - General Fund

- (a) The fiscal year 2009 appropriation has been adjusted for the allocation of salary program and the reallocation of procurement efficiencies.
- (b) Funding for the Rutgers MSW Program has been transferred from the Division of Youth and Family Services to the Office of Children's Services.
- (c) Funding for the Child Protective and Permanency Services account in the Division of Youth and Family Services has been transferred to the Safety and Permanency in the Courts account in the Office of Children's Services.

Notes -- Grants-In-Aid - General Fund

(d) Funding for the Children's Justice Act has been transferred from the Division of Youth and Family Services to the Division of Prevention and Community Partnership Services.

Language Recommendations -- Capital Construction

In reference to the State appropriation provided in prior fiscal years for the State Automated Child Welfare Information System (SACWIS) program, the Commissioner of the Department of Children and Families shall provide the Office of Management and Budget, the Office of Legislative Services, and the Commission on Capital Budgeting and Planning with two written reports, due on September 15, 2009 and March 15, 2010, containing the details of the status of project deliverables, the description of problems encountered and proposed solutions, details of any required change orders, and operating cost estimates for the NJ Spirit System.

Language Recommendations -- Direct State Services - General Fund

- Of the amounts hereinabove appropriated for Salaries and Wages for the Child Welfare Training Academy Services and Operations, such sums as may be necessary shall be used to train the Department of Children and Families staff who serve children and families in the field, who have not already received training in cultural competence, in cultural competency. The Department of Children and Families shall also offer training opportunities in cultural competence to staff of community-based organizations serving children and families under contract to the Department of Children and Families.
- Of the amount hereinabove appropriated for Safety and Permanency in the Courts, an amount not to exceed \$10,845,000 shall be transferred to the Department of Law and Public Safety and is appropriated for legal services implementing the approved child welfare settlement with the federal court, subject to the approval of the Director of the Division of Budget and Accounting.

Language Recommendations -- Grants-In-Aid - General Fund

- Notwithstanding the provisions of any law or regulation to the contrary, the amounts hereinabove appropriated in the Residential Placements account is subject to the following condition: amounts that become available as a result of the return of persons from in–State and out–of–State residential placements to community programs within the State may be transferred from the Residential Placements account to the appropriate Child Protective and Permanency Services account, subject to the approval of the Director of the Division of Budget and Accounting.
- The sums hereinabove appropriated for the Residential Placements, Group Homes, Treatment Homes, Other Residential Services, Foster Care, Subsidized Adoption, and Family Support Services accounts are available for the payment of obligations applicable to prior fiscal years.
- Any change by the Department of Children and Families in the rates paid for foster care and adoption subsidy programs from the sums hereinabove appropriated for Foster Care and Subsidized Adoption, shall be approved by the Director of the Division of Budget and Accounting.
- Receipts in the Marriage and Civil Union License Fee Fund in excess of the amount anticipated are appropriated.
- Funds recovered under P.L.1951, c.138 (C.30:4C-1 et seq.) during the current fiscal year are appropriated for resource families and other out-of-home placements.
- Receipts from counties for persons under the care and supervision of the Division of Youth and Family Services are appropriated for the purpose of providing State Aid to the counties, subject to the approval of the Division of Budget and Accounting.
- Of the amount hereinabove appropriated for the Purchase of Social Services account, \$1,000,000 is appropriated for the programs administered under the "New Jersey Homeless Youth Act," P.L.1999, c.224 (C.9:12A-2 et seq.), and the Division of Youth and Family Services shall prioritize the expenditure of this allocation to address transitional living services in the division's region that is experiencing the most severe over-capacity.
- Notwithstanding the provisions of any law or regulation to the contrary, no funds hereinabove appropriated for Treatment Homes and Emergency Behavioral Health Services, Youth Case Managers, Care Management Organizations, Youth Incentive Program, and Mobile Response shall be expended for any individual served by the Division of Child Behavioral Health Services, with the exception of court-ordered placements or to ensure services necessary to prevent risk of harm to the individual or others, unless that individual makes a full and complete application for Medicaid or NJ FamilyCare, as applicable. Individuals receiving services from appropriations covered by the exceptions above shall apply for Medicaid or NJ FamilyCare, as applicable, in a timely manner, as shall be defined by the Commissioner of Children and Families, after receiving services.

- Of the amounts hereinabove appropriated for the School Linked Services Program, there shall be available \$400,000 for the After School Reading Initiative, \$200,000 for the After School Start-Up Fund, \$400,000 for School Health Clinics, and \$530,000 for Positive Youth Development.
- The amounts hereinabove appropriated for Family Support Services for county-based Differential Response programs, funded by the Department of Children and Families to prevent child abuse and neglect, shall be used to provide services to families and follow intervention strategies that are defined with the participation of local community-based organizations and shall assure cultural competency to serve families within their respective counties.
- Of the amount hereinabove appropriated for the Domestic Violence Prevention Services, \$1,260,000 is payable out of the Marriage and Civil Union License Fee Fund. If receipts to that fund are less than anticipated, the appropriation shall be reduced by the amount of the shortfall.

DEPARTMENT OF CHILDREN AND FAMILIES

Language Recommendations -- Grants-In-Aid - General Fund

- To ensure the proper reallocation of funds in connection with the creation of the Department of Children and Families, of the amounts hereinabove appropriated, the Department of Children and Families may transfer appropriations to the Department of Human Services, subject to the approval of the Director of the Division of Budget and Accounting.
- Notwithstanding the provisions of any law or regulation to the contrary, of the amounts hereinabove appropriated for the Department of Children and Families no such grant monies shall be paid to the grantee for the costs of any efforts by the grantee or on behalf of the grantee for lobbying activities.